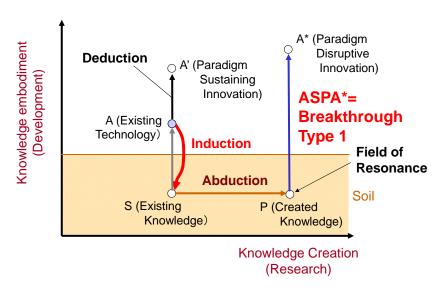


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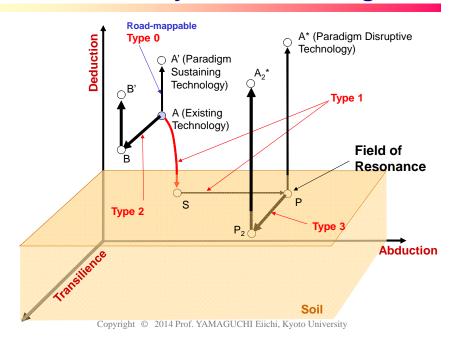
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# **Innovation Diagram**

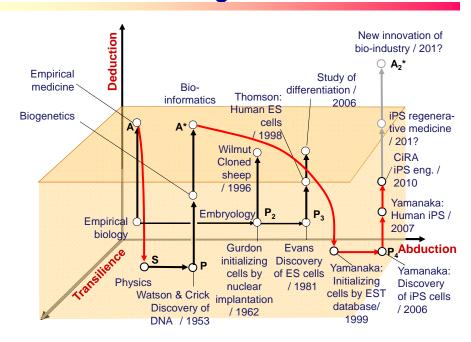


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# **General Theory for Breakthrough**

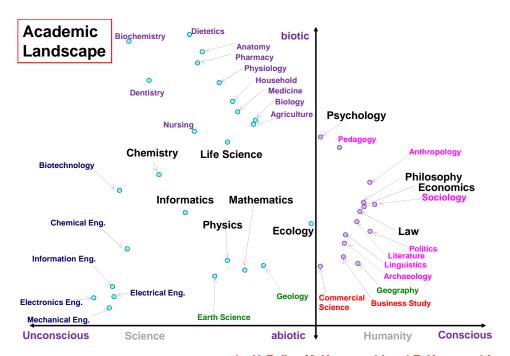


# **Innovation Diagram: iPS Cells**

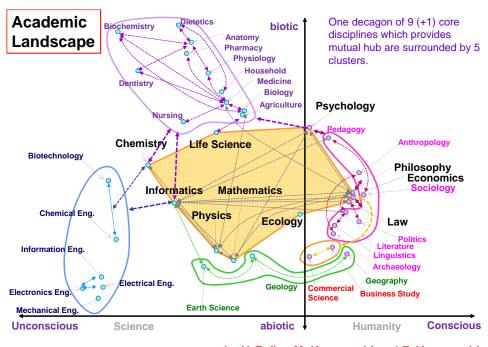


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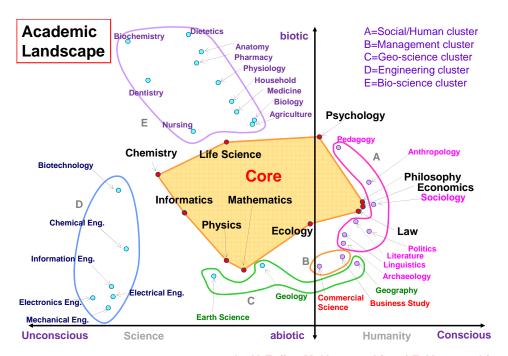
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### What is SBIR Program? : U.S. and Japan





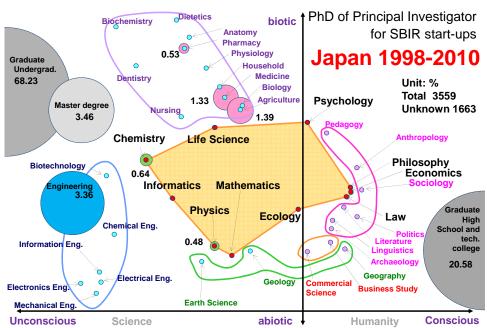
- ➤ U.S. started the SBIR program in 1982.
- ➤ Federal must set aside 2.5 percent of R&D funds for SBIR (\$2 billion / year).
- ➤ the process consists of three phases.



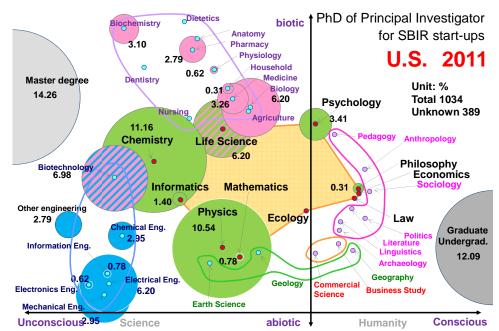


- Japan started its own SBIR program in 1999 inspired by the American SBIR
- ➤ It is not mandatory for ministries.
- It is just one of the subsidization programs for SME.

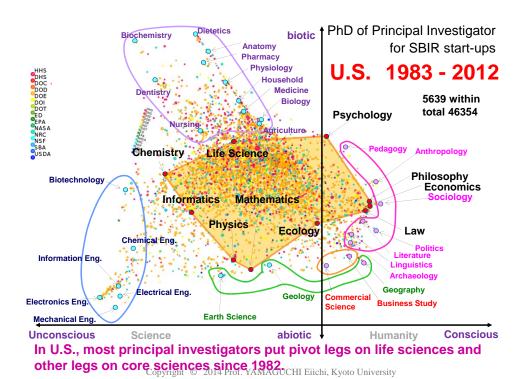
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In Japan, leading-edge knowledge produced under the soil has no linkage to the innovation initiated by SBIR since 1999.



In U.S., leading-edge knowledge produced under the soil have been systematically converted to the innovation by SBIR since 1982.



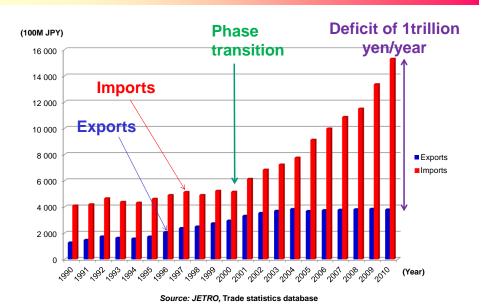
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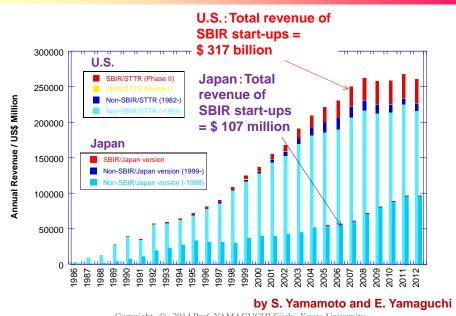
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## **Drug export and import in Japan**



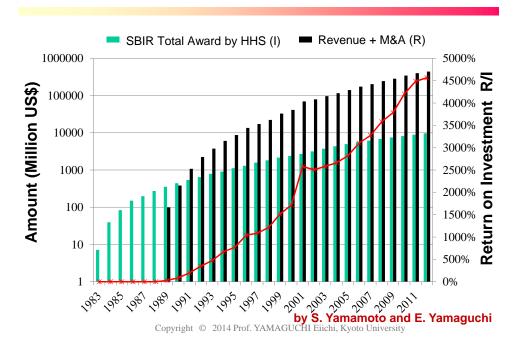
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# Prescription drugs sales: Revenue

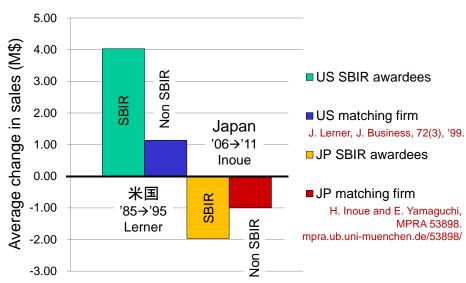


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#### **US SBIR: Return on Investment**



#### Comparison in growth of SBIR awardees



We proved that the Japanese SBIR policy is a complete failure. It is necessary to reorganize the innovation policy in Japan from scratch.

#### Conclusion

- 1. To realize the 21<sup>st</sup> innovation model as I proposed, it is needed to encourage the "abduction and transilience" for innovators.
- The U.S. has succeeded in making the innovation eco-systems consisting of "abduction and transilience" mechanism for innovators by enforcing SBIR since 1982. Especially, the SBIR has given rise to a remarkable effect on creating biomedical industry in U.S.
- 3. On the other hand, Japan has failed to make the innovation eco-systems, although it has operated SBIR since 1999. This is because the Japanese SBIR has no thought at all to encourage the "abduction and transilience" for innovators.
- 4. Japan must encourage the scientists to be entrepreneurs by enforcing exactly the same SBIR as American one.